



FY 2022 1st Quarter Financial Report

January 18, 2022

FY 2022 1st Quarter Summary



- Sales tax performing well – big box retailers, online sales
- Bridges performing well – reopened in Nov
- COVID response costs have been posting to GF
- Vacancies and attrition – increased overtime
- Monitoring increases in contracts, fuel, and utilities



GENERAL FUND SUMMARY

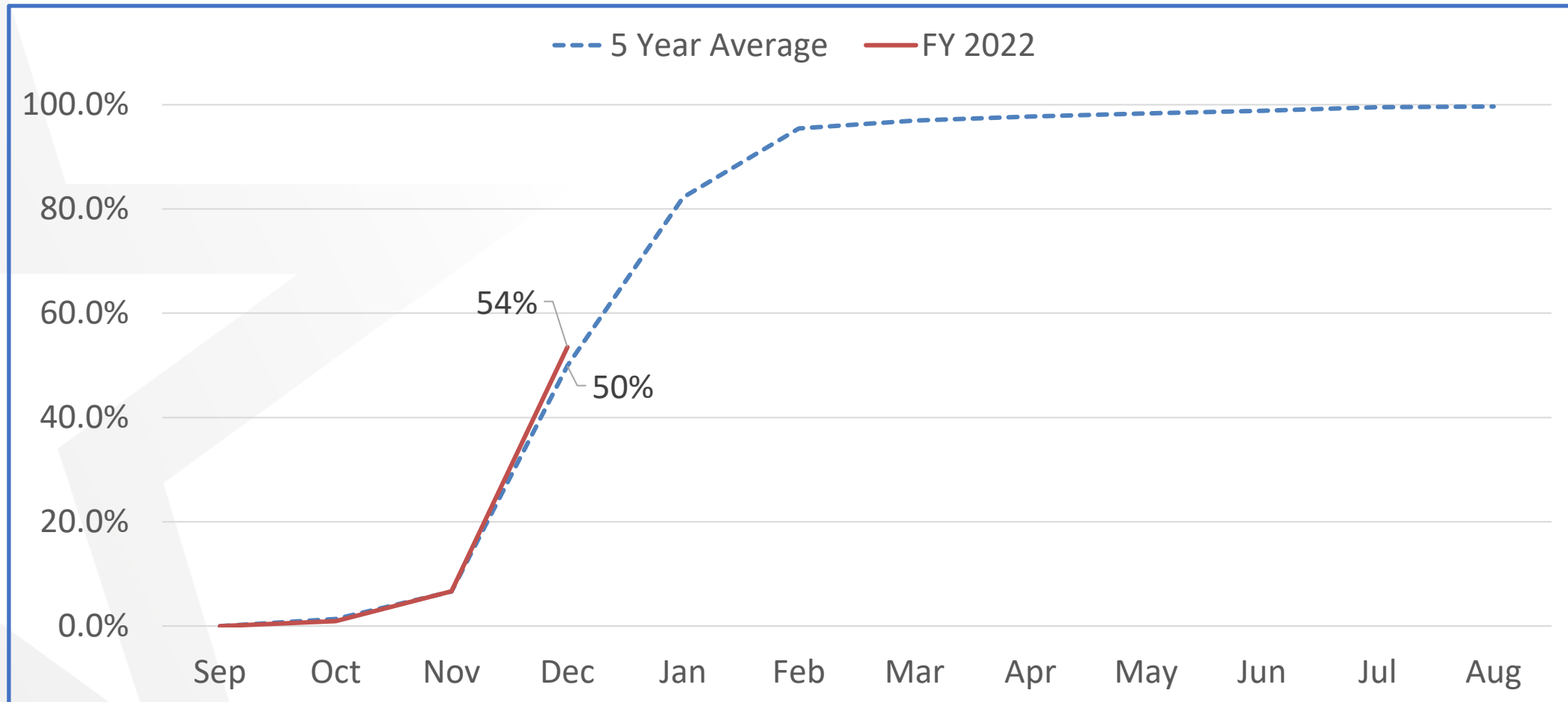
As of Period 3, Ended November 2021



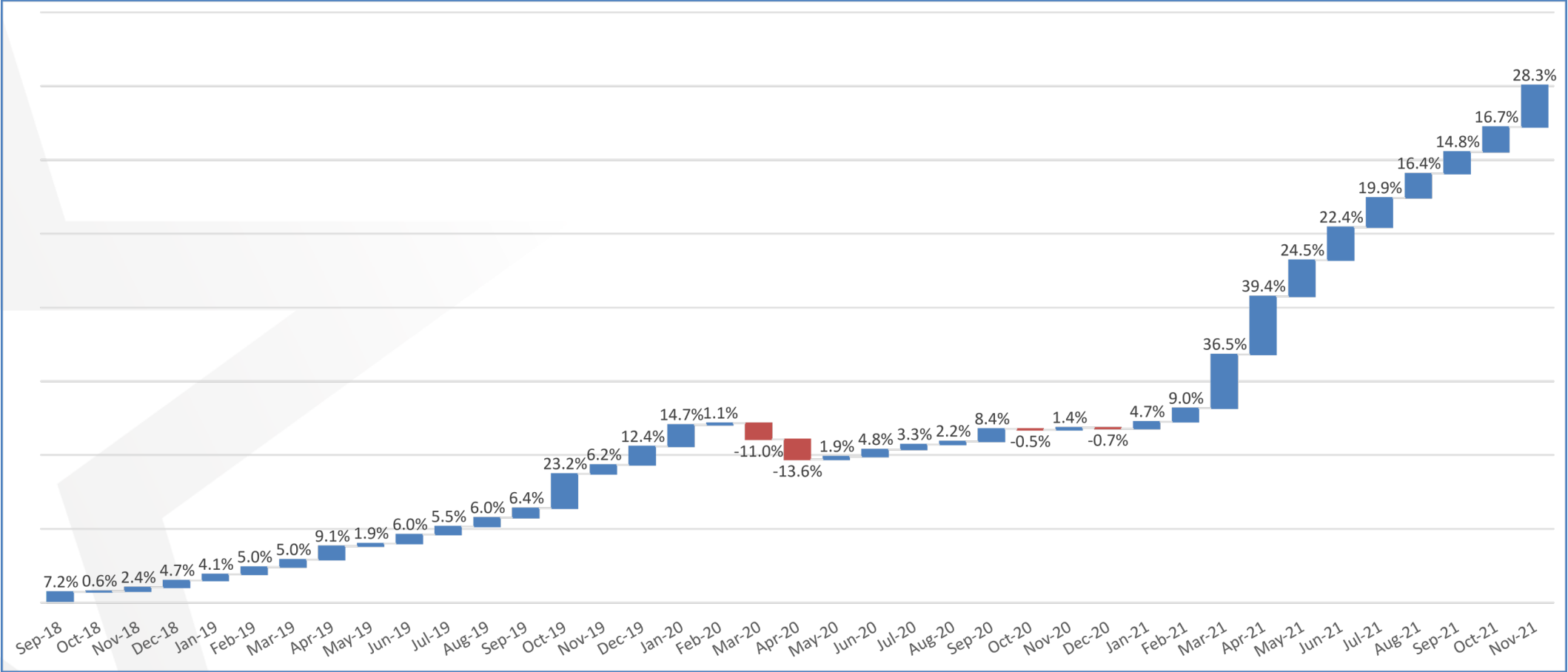
Category	FY 2022 Budget	FY 2022 Actuals	FY 2022 % of Budget	FY 2021 Actuals	FY 2022/2021 Actuals Change	FY 2022/2021 % Change
Revenue						
Property Taxes.....	235,929,354	\$13,511,964	5.7%	\$15,795,787	(\$2,283,822)	-14.5%
Sales Taxes.....	105,957,017	30,124,967	28.4%	25,409,893	4,715,074	18.6%
Franchise Fees.....	49,750,000	13,046,545	26.2%	13,634,308	(587,763)	-4.3%
Charges For Services.....	28,636,083	6,443,245	22.5%	6,169,358	273,886	4.4%
Other Sources (Uses).....	34,031,208	9,839,098	28.9%	15,618,460	(5,779,362)	-37.0%
Licenses And Permits.....	12,743,122	3,560,471	27.9%	2,942,582	617,889	21.0%
Fines And Forfeitures.....	5,653,301	1,932,544	34.2%	1,345,922	586,622	43.6%
Rents And Other.....	2,236,970	522,219	23.3%	264,528	257,691	97.4%
Intergovernmental	1,168,809	683,204	58.5%	31,430	651,775	2073.8%
Interest.....	125,000	11,042	8.8%	20,102	(9,060)	-45.1%
Total Revenue	\$476,230,863	\$79,675,298	16.7%	\$81,232,369	(\$1,557,071)	-1.9%
Expenditures						
Personal Services	\$347,760,554	\$73,506,960	21.1%	\$75,913,729	(\$2,406,770)	-3.2%
Contractual Services.....	41,286,664	6,930,963	16.8%	6,522,133	408,830	6.3%
Materials & Supplies.....	23,493,167	2,744,363	11.7%	1,574,319	1,170,044	74.3%
Operating.....	25,758,358	6,221,612	24.2%	5,078,754	1,142,858	22.5%
Non-Operating.....	1,624,207	598,836	36.9%	465,132	133,704	28.7%
Intergovernmental.....	1,610,978	59,388	3.7%	36,800	22,588	61.4%
Transfers.....	34,245,034	2,274,405	6.6%	7,788,288	(5,513,883)	-70.8%
Capital.....	451,901	67,680	15.0%	40,269	27,411	68.1%
Total Expenditures.....	\$476,230,863	\$92,404,207	19.4%	\$97,419,424	(\$5,015,217)	-5.1%

Property Tax Collections - % Collected

September – December



City Sales Tax Collections



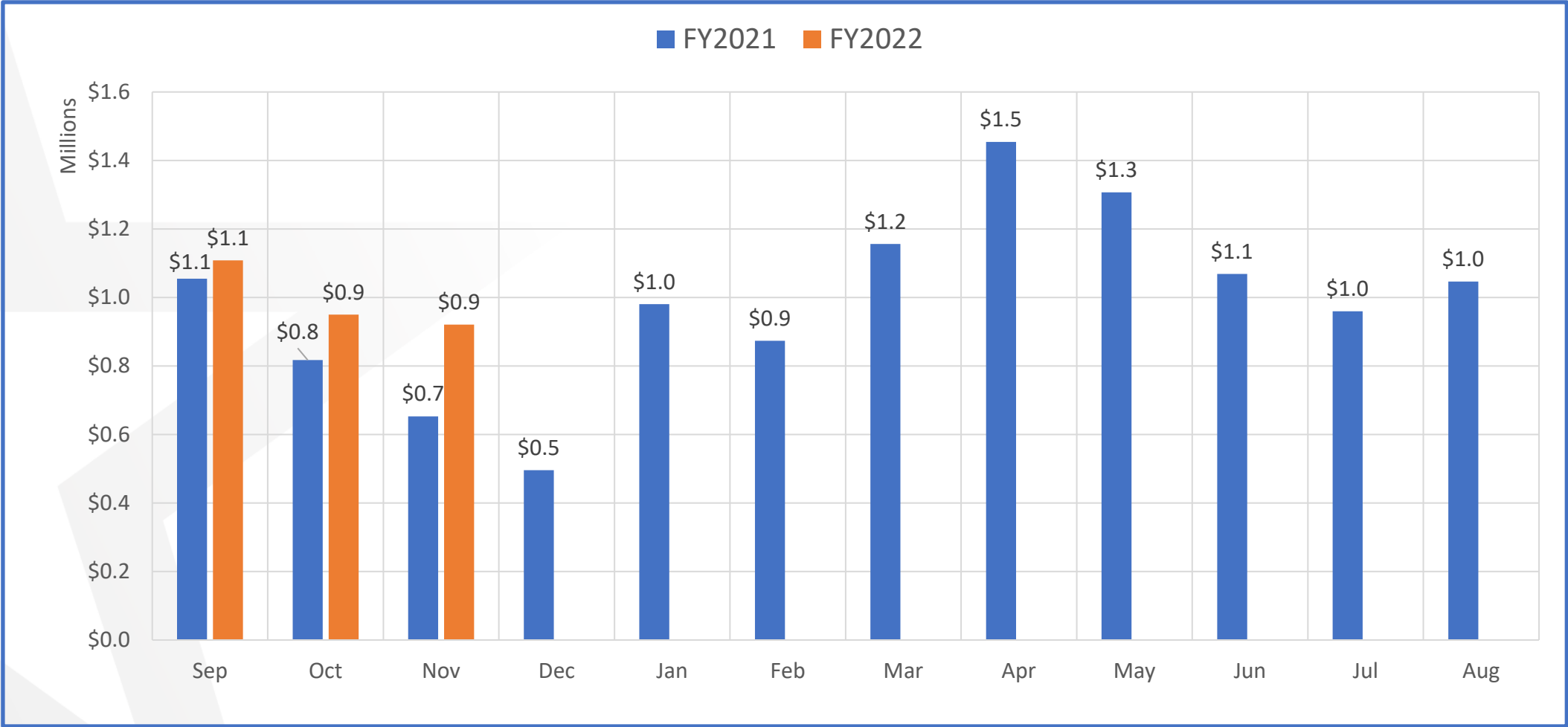
City Sales Tax Collections



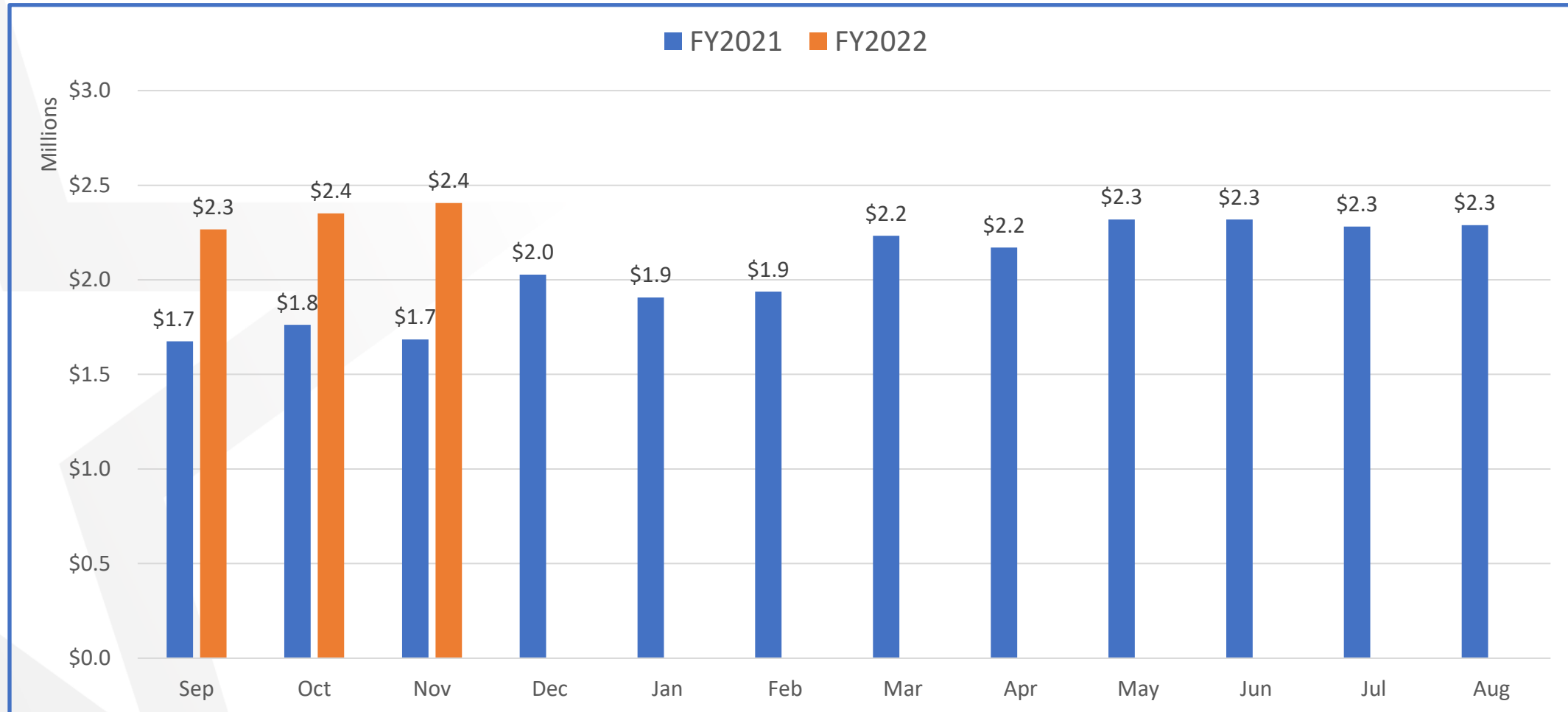
Historical Performance					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Annual Total	\$85,008,642	\$89,525,918	\$93,852,294	\$97,597,554	\$111,621,362
\$ Increase	\$1,932,093	\$4,517,276	\$4,326,376	\$3,745,260	\$14,023,808
% Increase	2.3%	5.3%	4.8%	4.0%	14.4%

Current Performance FY 2022 1 st Quarter (Sep-Nov)				
	FY 2021	FY 2022	\$ Increase	% Increase
Sep - Nov	\$25,516,696	\$30,547,677	\$5,030,981	19.7%

Licenses and Permits Planning & Inspections Dept.



Bridge Crossing Revenue



General Fund Expenditures



Strategic Goal	FY 2022 Budget	FY 2022 Actuals	FY 2022 % of Budget	FY 2021 Actuals	FY 2022/2021 Actuals Change	FY 2022/2021 % Change
Economic Development.....	1,961,689	290,612	14.8%	302,283	(11,670)	-3.86%
Public Safety.....	290,553,847	58,529,074	20.1%	58,982,889	(453,815) ¹	-0.77%
Visual Image.....	6,950,879	1,502,329	21.6%	1,579,573	(77,243)	-4.89%
Quality of Life.....	53,429,275	8,689,301	16.3%	7,182,703	1,506,598 ²	20.98%
Communication.....	21,442,986	3,917,221	18.3%	6,065,449	(2,148,228) ³	-35.42%
Sound Governance.....	41,569,626	9,980,471	24.0%	14,284,695	(4,304,224) ⁴	-30.13%
Infrastructure.....	52,567,893	8,207,788	15.6%	7,981,508	226,280	2.84%
Healthy, Sustainable Community.	7,754,668	1,287,410	16.6%	1,040,324	247,086	23.75%
Total Expenditures.....	\$476,230,863	\$92,404,207	19.4%	\$97,419,424	(\$5,015,217)	-5.15%

1 Police vehicle maintenance is down 34%, or \$233K, compared to 1st quarter last year and timing delay of healthcare costs posting

2 Increase due to restoration and reopening of City services

3 Decrease due to Council-approved early pay-off of P25 public safety radio system in prior year (savings reinvested in street resurfacing projects)

4 Decrease due to prior year \$2.8M for budget stabilization and prior year one-time lump sums budgeted in Non-Departmental

Departmental Vacancies

10% increase compared to Pre-COVID



	January 2020	Filled	Vacant	% Vacant	January 2022	Filled	Vacant	% Vacant
Goal 1 - Sustainable Ec. Dev	313.60	271.10	42.50	13.6%	315.60	242.50	73.10	23.2%
Aviation	228.60	201.60	27.00	11.8%	223.60	172.00	51.60	23.1%
Economic Development	17.00	11.00	6.00	35.3%	21.00	13.00	8.00	38.1%
International Bridges	68.00	58.50	9.50	14.0%	71.00	57.50	13.50	19.0%
Goal 2 - Safe and Secure	2,755.05	2,589.45	165.60	6.0%	3,229.05	2,707.90	521.15	16.1%
Fire	1,146.80	1,101.00	45.80	4.0%	1,535.80	1,222.00	313.80	20.4%
Municipal Court	95.65	87.45	8.20	8.6%	96.65	80.90	15.75	16.3%
Police	1,512.60	1,401.00	111.60	7.4%	1,596.60	1,405.00	191.60	12.0%
Goal 3 - Visual Image	124.00	99.00	25.00	20.2%	139.00	103.00	36.00	25.9%
Planning and Inspections	124.00	99.00	25.00	20.2%	139.00	103.00	36.00	25.9%
Goal 4 - Quality of Life	958.17	692.17	266.00	27.8%	905.09	509.83	395.26	43.7%
Library	165.50	147.25	18.25	11.0%	171.00	102.50	68.50	40.1%
MCAD	56.25	43.75	12.50	22.2%	53.50	35.00	18.50	34.6%
Parks and Recreation	590.92	376.67	214.25	36.3%	546.09	270.33	275.76	50.5%
Zoo	145.50	124.50	21.00	14.4%	134.50	102.00	32.50	24.2%
Goal 5 - Communication	92.00	75.00	17.00	18.5%	86.50	74.00	12.50	14.5%
Information Technology	92.00	75.00	17.00	18.5%	86.50	74.00	12.50	14.5%

	January 2020	Filled	Vacant	% Vacant	January 2022	Filled	Vacant	% Vacant
Goal 6 - Sound Governance	271.00	227.74	43.26	16.0%	275.50	228.25	47.25	17.2%
City Attorney	43.50	36.50	7.00	16.1%	45.50	41.50	4.00	8.8%
City Clerk	7.00	6.00	1.00	14.3%	8.00	7.00	1.00	12.5%
City Manager	45.50	37.00	8.50	18.7%	44.50	37.00	7.50	16.9%
Human Resources	52.00	49.00	3.00	5.8%	55.00	43.00	12.00	21.8%
Mayor and Council	24.00	15.74	8.26	34.4%	24.00	18.75	5.25	21.9%
NonDepartmental	8.00	7.00	1.00	12.5%	7.00	6.00	1.00	14.3%
Office of the Comptroller	38.00	32.00	6.00	15.8%	38.00	35.00	3.00	7.9%
Purch. and Str. Sourcing	28.00	21.00	7.00	25.0%	29.00	18.00	11.00	37.9%
Tax	25.00	23.50	1.50	6.0%	24.50	22.00	2.50	10.2%
Goal 7 - Infrastructure	1,307.75	1,095.25	212.50	16.2%	1,230.75	902.75	328.00	26.7%
Capital Imprv. Department	86.00	76.00	10.00	11.6%	87.00	73.00	14.00	16.1%
Streets and Maintenance	502.00	435.00	67.00	13.3%	520.00	365.00	155.00	29.8%
Sun Metro	719.75	584.25	135.50	18.8%	623.75	464.75	159.00	25.5%
Goal 8 - Healthy, Sust. Comm.	887.90	766.75	121.15	13.6%	998.30	743.85	254.45	25.5%
Animal Services	147.50	131.00	16.50	11.2%	141.50	109.50	32.00	22.6%
Comm. and Human Dev.	46.30	36.00	10.30	22.2%	56.30	34.00	22.30	39.6%
Environmental Services	405.50	362.90	42.60	10.5%	395.90	330.60	65.30	16.5%
Public Health	288.60	236.85	51.75	17.9%	404.60	269.75	134.85	33.3%
Grand Total	6,709.47	5,816.46	893.01	13.3%	7,179.79	5,512.08	1,667.71	23.2%

Goal 1 - Aviation is evaluating current vacancies, Economic Development currently reorganizing and in the process of recruitment, International Bridges seeing difficulty in hiring toll collectors

Goal 2 - Fire includes COVID operations, starting a new academy in January and continuous recruitment of communicators, Municipal Court seeing difficulty in recruiting and hiring, Police seeing difficulty in finding eligible applicants

Goal 3 - Actively recruiting positions addressing attrition seen the combo inspector and plans examiner

Goal 4 - Library actively recruiting and hiring applicants, MCAD actively recruiting and hiring, Parks and Recreation seeing difficulty in recruitment/seasonal employees

Goal 5 - Actively recruiting and filling positions addressing normal attrition

Goal 6 - Actively recruiting and filling positions addressing normal attrition, difficulty in filling positions in purchasing and Tax

Goal 7 - CID difficulty in finding applicants, SAM difficulty finding eligible applicants, Sun Metro difficulty in finding applicants

Goal 8 - Animal Services actively recruiting and filling positions to address attrition and seeing reduction in eligible applicants, Community Development difficulty finding eligible applicants, Environmental Services difficulty in hiring heavy equipment operators and drivers, Public Health includes 54 vacancies added due to new grants and difficulty in recruiting and hiring for various healthcare positions.



MISSION



Deliver exceptional services to support a high quality of life and place for our community

VISION



Develop a vibrant regional economy, safe and beautiful neighborhoods and exceptional recreational, cultural and educational opportunities powered by a high performing government



VALUES

Integrity, **R**espect, **E**xcellence,
Accountability, **P**eople

CAPITAL IMPROVEMENT PROGRAM (CIP)

BUDGET TRANSFER REPORT

FIRST QUARTER FY 2022

Date Completed	Fund	Amount	Project	BT #	Justification	Funding Source
9/14/2021	4710 4800	(\$53,984) (\$41,908) (\$4,517) (\$50,127) (\$4,517) (\$109,090) (\$91,751) (\$38,140) (\$5,700) (\$7,084) \$406,818	PCP13PRKA01 PCP13PRKA03 PCP13PRKA13 PCP13PRKA23 PCP13PRKA27 PCP13PRKA29 PCP13PRKC07 PCP13PRKD01 PCP19PRK05 PCP20MUS02 PCPBALANCE	2022-0004	Budget transfer project savings from QOL and other funds in to PCPBALANCE. (Projects Complete Parks-Museum)	CO 2009 ISSUE 2012 QUALITY OF LIFE
9/14/2021	4530 4743 4950	\$0	PCP18TRAN06	2022-0014	To balance as per the budget summary for Alabama Bridge - PCP18TRAN06, no change to overall project budget	CO 2011 ISSUE CO ISSUE FY18 CAPITAL PROJECTS - TXDOT
9/14/2021	4743	\$581,331 (\$581,331)	G20COVIDTR	2022-0015	Transfer budget allocation from PHS37 (Regional Test Vaccination Clinics) into PHS15 (Railroad Covid Labs) to complete the Alberta Lab project at Railroad.	CO ISSUE FY18
9/29/2021	4510	\$31,717 (\$31,717)	PCP22TRAN01 PCPBALANCE	2022-0072	To setup the budget for Lee Trevino Channelization - PCP22TRAN01	CO 2010 ISSUE
9/30/2021	4510 4741	\$0	PCP10TRAN110	2022-0058	To balance Winn Road PCP10TRAN110, no overall change to project budget	CO 2010 ISSUE CO 2017 ISSUE
10/4/2021	4741 4800	\$15,612 \$55,000 (\$70,612)	PCP13LIBA08 PCP22PRK01 PCPBALANCE	2022-0032	Budget transfer project savings PCPBALANCE into Jose Cisneros Lib and Clark and Cleveland Park PH 2.	CO 2017 ISSUE 2012 QUALITY OF LIFE
10/4/2021	4741	\$748,312 (\$748,312)	PCP19TRAN01 PCPBALANCE	2022-0033	To setup the budget for Montana Widening Phase I - PCP19TRAN01	CO 2017 ISSUE
10/4/2021	4800	\$106,625 (\$106,625)	PCP20NIPD2C PCP20NIP001	2022-0034	Transfer within NIP program from PCP20NIP001 (NIP RND 4 ENG COST) into PCP20NIPD2C (Manhattan Heights Archway) to complete project.	2012 QUALITY OF LIFE
10/6/2021	4740 4746	\$280,862 (\$280,862)	PCPBALANCE PCP20PRK02	2022-0042	Transfer project savings from Hawkins Aquatic Center re-roof into PCPBALANCE.	2013 STREET INFRASTRUCTURE 2020 CAPITAL FUNDING PLAN
10/6/2021	4741	\$167,239 (\$167,239)	PCP13LIBA01 PCPBALANCE	2022-0048	Budget Transfer to set up allocation for PCP13LIBA01 (Armijo Library Improvements) from Fund 4741 PCPBALANCE	CO 2017 ISSUE
10/6/2021	3305 4740 4741 4743	\$0	PCP14IB001	2022-0053	To adjust the budget to balance with the budget summary for Paso Del Norte Roundabout - PCP14IB001, no overall change to project budget	Internatl Bridges Maintenance 2013 STREET INFRASTRUCTURE CO 2017 ISSUE CO ISSUE FY18

CAPITAL IMPROVEMENT PROGRAM (CIP)

BUDGET TRANSFER REPORT

FIRST QUARTER FY 2022

Date Completed	Fund	Amount	Project	BT #	Justification	Funding Source
10/6/2021	4690	\$0	PCP10TRAN020	2022-0057	To balance Carolina Recon Bridge - PCP10TRAN020, no overall change to project budget	CO 2006 ISSUE
10/6/2021	4950	\$0	PCP21TRAN02	2022-0064	To balance the budget for Ysleta Middle School - PCP21TRAN02 to the budget summary, no overall change to project budget	CAPITAL PROJECTS - TXDOT
10/6/2021	4740	\$307,309 (\$307,309)	PCP19ST014 PCPBALANCE	2022-0065	Transfer project savings PCPBALANCE into Sunglow Landscape Improvements PCP19ST014 to complete project.	2013 STREET INFRASTRUCTURE
10/6/2021	4741	\$0	PCP17MF002	2022-0080	To Transfer budget from Capital to Expense Account to cover Parking Lot Lease Agreement with River Elms, LLC, no overall change to project budget	CO 2017 ISSUE
10/6/2021	4800	\$2,491 (\$2,491)	PCP13PRKE01C PCPBALANCE	2022-0086	Transfer project savings from PCPBALANCE into Tierra Del Este Trail PCP13PRKE01C to complete project QOL.	2012 QUALITY OF LIFE
10/14/2021	4510 4530 4560 4710 4740 4741 4743 4745 4746 4800	\$3,124,820	PCP13CULT01I	2022-0039	Transfer Investment Interest to complete the MACC project approved on CC 09-13-21. \$3,124,819.68	CO 2010 ISSUE CO 2011 ISSUE FY12-13 CO'S CIP PLAN CO 2009 ISSUE 2013 STREET INFRASTRUCTURE CO 2017 ISSUE CO ISSUE FY18 2019 CAPITAL PLAN 2020 CAPITAL FUNDING PLAN 2012 QUALITY OF LIFE
10/14/2021	4510 4530 4740 4743 4745 4746 4800	\$1,094,969 (\$1,094,969)	PCP13CULT01 PCPBALANCE	2022-0040	Transfer PCPBALANCE to complete the MACC project approved on CC 09-13-21. \$1,094,969.15	CO 2010 ISSUE CO 2011 ISSUE 2013 STREET INFRASTRUCTURE CO ISSUE FY18 2019 CAPITAL PLAN 2020 CAPITAL FUNDING PLAN 2012 QUALITY OF LIFE
10/14/2021	4530 4746	\$2,000,000 (\$1,745,081) (\$254,919)	PCP13CULT01 PCP11MT050 PCP11MT050B	2022-0041	Transfer Project Savings (Montana RTS) to complete the MACC project approved on CC 09-13-21. \$2,000,000 out of the \$3.1 million	CO 2011 ISSUE 2020 CAPITAL FUNDING PLAN
10/14/2021	4746	\$124,000 (\$124,000)	PCP13CULT01 PCP11MT050	2022-0073	Transfer Project Savings (Montana RTS) to complete the MACC project approved on CC 09-13-21. \$124,000 (Part of the approve)	2020 CAPITAL FUNDING PLAN

**CAPITAL IMPROVEMENT PROGRAM (CIP)
BUDGET TRANSFER REPORT
FIRST QUARTER FY 2022**

Date Completed	Fund	Amount	Project	BT #	Justification	Funding Source
10/14/2021	4740	\$976,000 (\$976,000)	PCP13CULT01 PCPBALANCE	2022-0084	Allocate budget to the MACC from PCPBALANCE Project Savings approved on CC 09-13-21 \$976,000 (Final)	2013 STREET INFRASTRUCTURE
10/18/2021	4746	\$0	PCP20MPOMATCH	2022-0082	To reclassify expense accounts with the project in PCP20MPOMATCH, no overall change to project budget	2020 CAPITAL FUNDING PLAN
10/18/2021	4741	\$99,232 (\$99,232)	PCPBALANCE PCP17MF003	2022-0092	Transfer project savings from Cohen Stadium Canopy PCP17MF003 into PCPBALANCE, project has been completed	CO 2017 ISSUE
10/25/2021	4737	\$1,412,776 \$16,796 \$90,000	PIFSWUPARK1 PIFSWUPARK2 PIFSWUPARK3	2022-0087	Set-up Budget for the Southwest University Ballpark for FY21 Capital Improvement Plan. CC 01-05-21	Ball Park Capital Improvements
10/27/2021	4741	\$60,000 (\$60,000)	PCP17MF002 PCPBALANCE	2022-0102	Transfer project savings for PCP17MF002 to complete PD parking lot project from PCPBALANCE.	CO 2017 ISSUE
10/27/2021	4741 4743	\$177,780 (\$177,780)	PCPBALANCE PCP17PRK03	2022-0103	Align budget for Cohen Water Park D4 PCP17PRK03 and transfer project savings into PCPBALANCE.	CO 2017 ISSUE CO ISSUE FY18
10/27/2021	4740	\$51,471 (\$51,471)	PIF20MF010 PCPBALANCE	2022-0106	Transfer project savings from PCPBALANCE Fund 4740 into FY20 City Wide Facilities PIF20MF010 (City 1 HVAC Upgrade) to complete project.	2013 STREET INFRASTRUCTURE
10/27/2021	4930	\$0	PCP13PRKC01	2022-0108	Align budget for Chelsea Water Park D2 and reclassify accounts for proper expenditures, no overall change to project budget	Capital Projects - Internal
10/27/2021	4740	\$253,042 (\$253,042)	PCPBALANCE PCP18ST006	2022-0112	Align budget for Rich Beem Lighting PCP18ST006 and transfer project savings into PCPBALANCE	2013 STREET INFRASTRUCTURE
10/27/2021	4740	\$60,352 (\$60,352)	PCPBALANCE PCP17ST003	2022-0113	Align budget for James St Recon PCP17ST003 and transfer project savings into PCPBALANCE	2013 STREET INFRASTRUCTURE
10/27/2021	4741	\$16,017 (\$16,017)	PCPBALANCE PCP17TRAN01	2022-0138	Transfer budget savings from PCP17TRAN01 University Ped and Bicycle Enhancement into PCPBALANCE	CO 2017 ISSUE
10/27/2021	4710 4741 4800	\$82,453 (\$82,453)	PCP13LIBA13 PCPBALANCE	2022-0144	Transfer project savings from PCPBALANCE into PCP13LIBA13 Westside Library to complete project.	CO 2009 ISSUE CO 2017 ISSUE 2012 QUALITY OF LIFE
10/27/2021	4740	\$260,000 (\$260,000)	PCP17ST001 PCPBALANCE	2022-0145	Transfer project savings from PCPBALANCE into PCP17ST001 Robinson Phase II to complete project.	2013 STREET INFRASTRUCTURE

**CAPITAL IMPROVEMENT PROGRAM (CIP)
BUDGET TRANSFER REPORT
FIRST QUARTER FY 2022**

Date Completed	Fund	Amount	Project	BT #	Justification	Funding Source
11/4/2021	4800	\$185,204 (\$18,261) (\$52,112) (\$9,254) (\$5,746) (\$99,831)	PCP13PRKG01 PCP20NIPD1A PCP20NIPD1C PCP20NIPD3A PCP20NIPD3B PCP20NIPD8B	2022-0017	Budget transfer project savings from QOL NIPs in to PCP13PRKG01- Master NIP (Projects Complete)	2012 QUALITY OF LIFE
11/4/2021	4741 4800	\$93,356 (\$93,356)	PCPBALANCE PCP13PRKC04	2022-0115	Align budget for Lion Forti Water Park and transfer project savings into PCPBALANCE	CO 2017 ISSUE 2012 QUALITY OF LIFE
11/4/2021	4800	\$71,788 (\$22,232) (\$2,218) (\$26,616) (\$256) (\$17,051) (\$2,135) (\$1,280)	PCP13PRKG01 PCP15NIPD1A PCP15NIPD2B PCP15NIPD3C PCP15NIPD7B PCP16NIP001 PCP16NIPD5A PCP16NIPD7B	2022-0116	Align budget for NIP projects and transfer project savings into the Master NIP PCP13PRKG01	2012 QUALITY OF LIFE
11/4/2021	4740	\$59,250 (\$30,634) (\$9,673) (\$207) (\$18,735)	PCPBALANCE PCP13ST002RSY5 PCP16ST002 PCP16TRAN02 PCP17ST014	2022-0152	Transfer project savings from Street Projects in Fund 4740 into PCPBALANCE (RESUFACING 2014-UNIVERSITY PED-RIVER BEND-EDGEMERE TRAIL)	2013 STREET INFRASTRUCTURE
11/16/2021	4746	\$218,207 (\$218,207)	PCPBALANCE PIF20AS010	2022-0089	Transfer project savings from Animal Services Pet Mobile PIF20AS010 into PCPBALANCE.	2020 CAPITAL FUNDING PLAN
11/17/2021	4820	\$179,314 (\$179,314)	PCP22FS05RENOV1 PCP20FDRENOMSTR	2022-0178	Setup budget for Fire Station #5 for a concrete slab from the PCP20FDRENOMSTR Fire Dept Renovations Master	Public Safety Bond
11/17/2021	4740 4970	\$499,914 (\$499,914)	PCP20ST010 PCPBALANCE	2022-0180	Transfer budget from PCPBALANCE Fund 4740 into Canterbury Trail PCP20ST010	2013 STREET INFRASTRUCTURE Other Outside Sources